T4 Associates

Assessing Community
Satisfaction. Identifying
Future Aspirations for Big
Canoe





THREE STEP METHODOLOGY

PLANNING MEETINGS



PHONE INTERVIEWS



WEB SURVEY



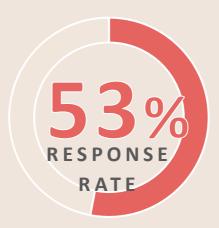
Project kicked off with a series of planning meetings in mid July to agree on direction for the study and topics for inclusion in the survey.

25 phone interviews with owners were conducted at the end of July. Interviews captured reactions to topics and discovered additional areas that should be covered in the web survey.

4,024 invitations were released to property owners in mid-August.
Responses were received over a two-week period.

THE RESPONSES THE RE

SURVEY DETAILS



GIVEN THE SAMPLE SIZE, THIS SURVEY HAS A MARGIN OF ERROR OF +/-2%.

THIS ASSUMES A 95% CONFIDENCE LEVEL.

WHO OWNS PROPERTY AT BIG CANOE?

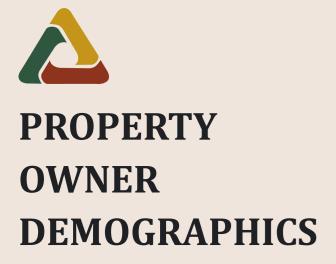














73% OF PROPERTY OWNERS LIVE AT THEIR RESIDENCE FULL-TIME

27% ARE PART-TIME OWNERS; ROUGHLY 1/3RD RENT THEIR PROPERTIES

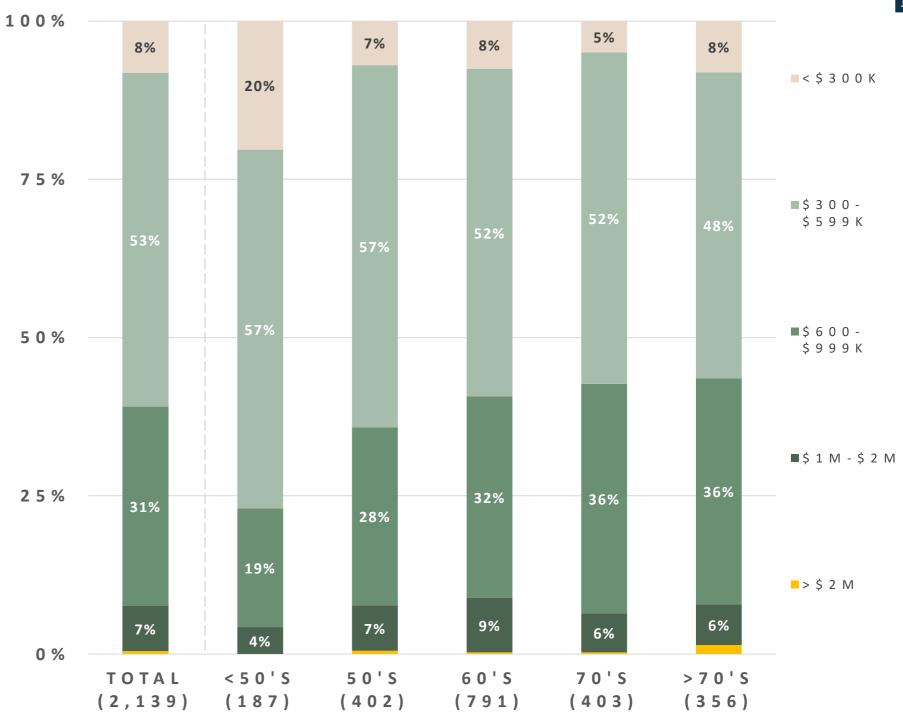
NEARLY 40% OF PROPERTY OWNERS ARE IN THEIR 60'S

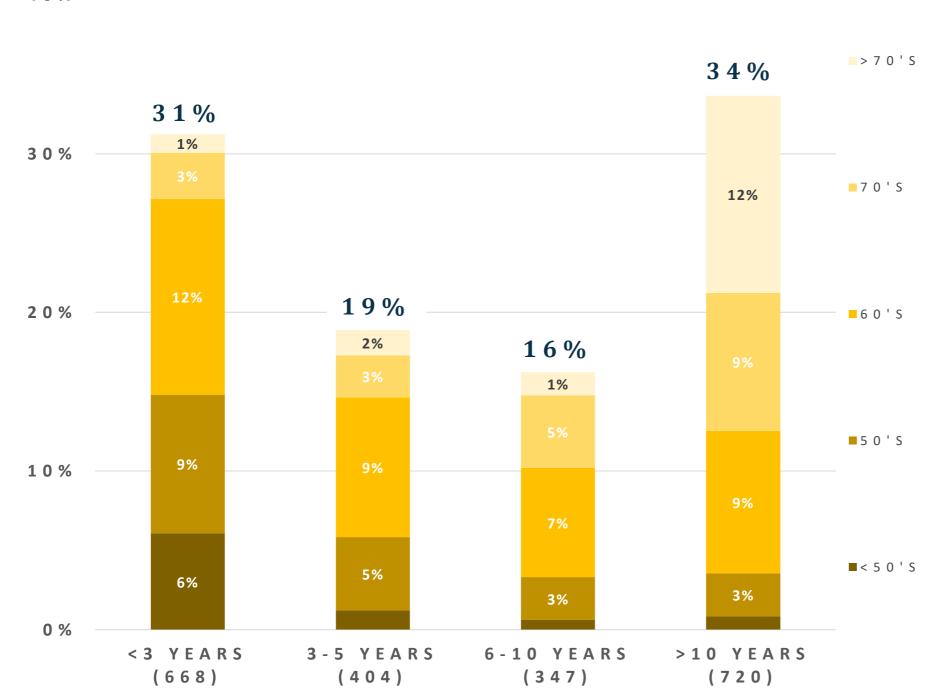
<50'S	50'S	60'S	70'S	>70'S
9%	19%	37%	19%	16%





>50% OF RESPONDENTS VALUED THEIR HOME IN THE \$300,000-\$600,000 RANGE





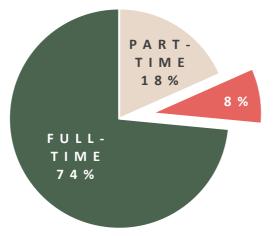






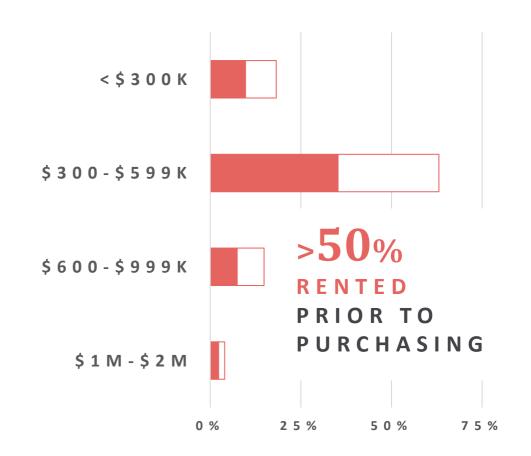
RENTAL PROPERTIES
REPRESENT 8% OF
THE POPULATION

SOME FULL-TIME
RESIDENTS OWN A
2 ND PROPERTY FOR
INVESTMENT
PURPOSES



176 RESPONDENTS ARE PART-TIME
OWNERS WHO ALSO RENT THEIR HOMES





OVERALL **IMPRESSIONS** OF **BIG CANOE**









NATURAL BEAUTY/IN THE MOUNTAINS

9 2 %

WHAT WERE
RESIDENTS
ATTRACTED TO AT
BIG CANOE*

THE NATURAL BEAUTY,
AMENITIES, AND SENSE
OF SECURITY ATTRACTED
MOST TO BIG CANOE

THE TYPICAL RESPONDENT IDENTIFIED FOUR INFLUENCERS

AMENITIES 64% SENSE OF SAFETY/SECURITY 63% SECLUSION & PRIVACY 5 7 % ACTIVITIES/THINGS TO DO 5 5 % PROXIMITY TO ATLANTA 43% COMMUNITY 3 3 %

3 2 %

GOOD VALUE

*Across all age ranges, years owned, and property values data was consistent Q. What caused you to move to Big Canoe in the first place?

9

DEFINING A
FUTURE
VISION FOR
BIG CANOE









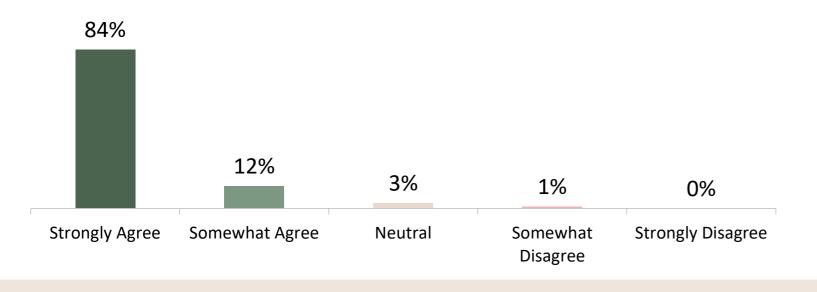


OWNERS WERE ASKED TO EVALUATE SEVEN ASPIRATIONAL STATEMENTS FOR BIG CANOE

- 1. Preserve Big Canoe as a residential mountain community. **Keep the existing** infrastructure updated and current.
- 2. Evolve Big Canoe to **be more like a resort with 5-star amenities**, a hotel, first class dining, etc. **Open Big Canoe to non-property owners** as a source of revenue.
- 3. Preserve Big Canoe as a residential mountain community. **Strengthen the sense of community** creating more gathering places, offering more activities, etc.
- Preserve Big Canoe as a residential mountain community. Upgrade and expand current amenities. Invest in new, "nicer" amenities and services as desired by the community.
- 5. Preserve Big Canoe as a residential mountain community. **Become more family friendly** with more amenities/things to do for children/grandchildren.
- 6. Place more emphasis on Big Canoe becoming a more sustainable and environmentally friendly community.
- 7. Evolve Big Canoe to be a private community for residents. **Restrict use of short-term rentals** and eliminate access to amenities by non-residents.

Preserve Big Canoe as a residential community

KEEP EXISTING INFRASTRUCTURE UPDATED & CURRENT.



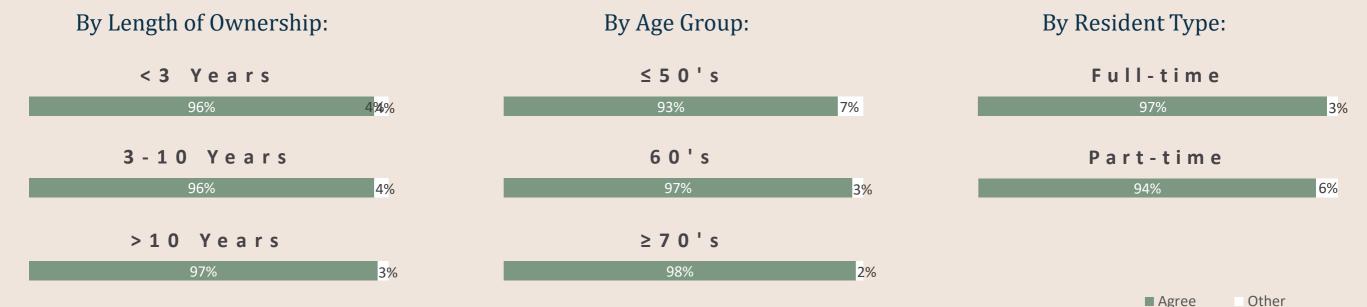
THE MAJORITY OF OWNERS
PREFER TO KEEP BIG CANOE AS
IS, MAINTAINING AND
UPDATING EXISTING AMENITIES
AS NEEDED.

THIS IS CONSISTENT

REGARDLESS OF LENGTH OF

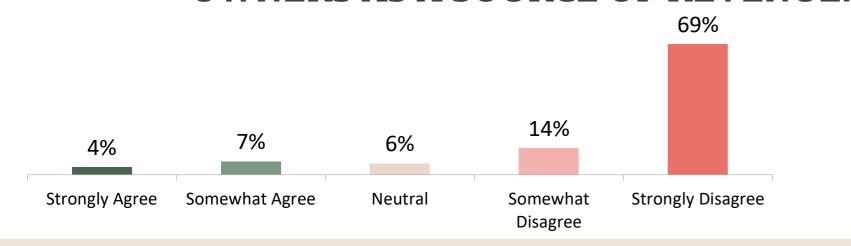
OWNERSHIP, AGE GROUP, OR

RESIDENT TYPE.



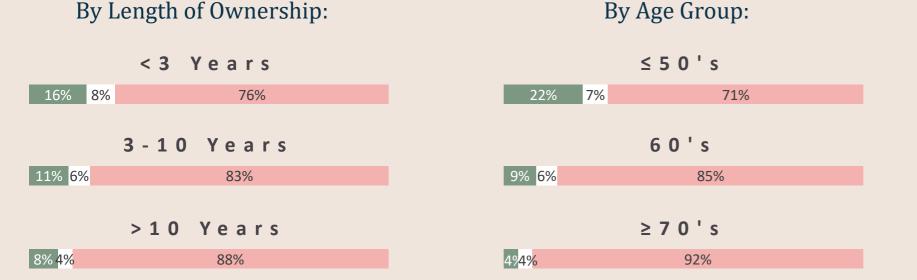
Evolve Big Canoe to be more like a resort with 5-star amenities

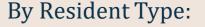
RESORT-LIKE: A HOTEL, FIRST CLASS DINING, ETC. OPEN BIG CANOE TO NON-PROPERTY OWNERS AS A SOURCE OF REVENUE.



>80% DISAGREE WITH THIS VISION.

ONLY 11%, MAINLY THE 50
YEAR OLDS AND PARTTIMERS, ARE MORE OPEN TO
THIS IDEA.









Part-time

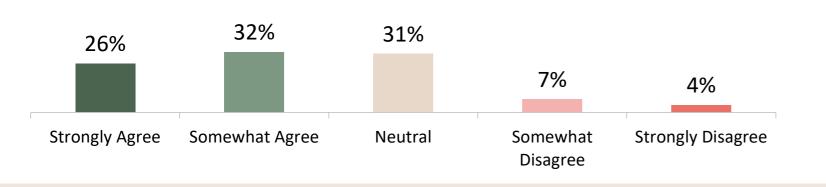
Neutral

Disagree

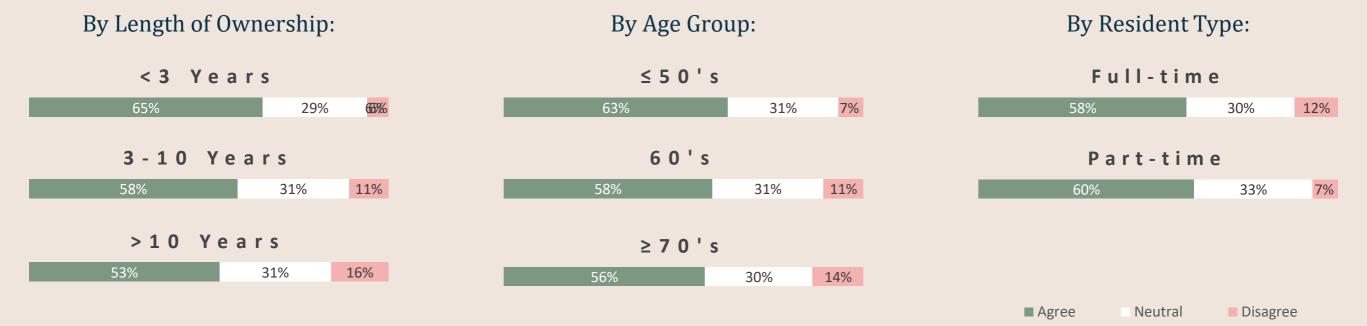


Agree

STRENGTHEN THE SENSE OF COMMUNITY BY CREATING MORE GATHERING PLACES, OFFERING MORE ACTIVITIES, ETC.



58% OF OWNERS WERE
RECEPTIVE TO STRENGTHENING
THE SENSE OF COMMUNITY,
WHILE 31% OF OWNERS WERE
NEUTRAL TO THE IDEA.



THE **CLUBHOUSE** STRENGTHENS THE SENSE OF **COMMUNITY***

OVERALL IMPORTANCE

72% 23%

PERSONAL IMPORTANCE

46% 40%

- Q. How important is the Clubhouse facility to life at Big Canoe? How important is the Clubhouse facility for you personally at Big Canoe?
- *Across all age ranges, years owned, and property values data was consistent

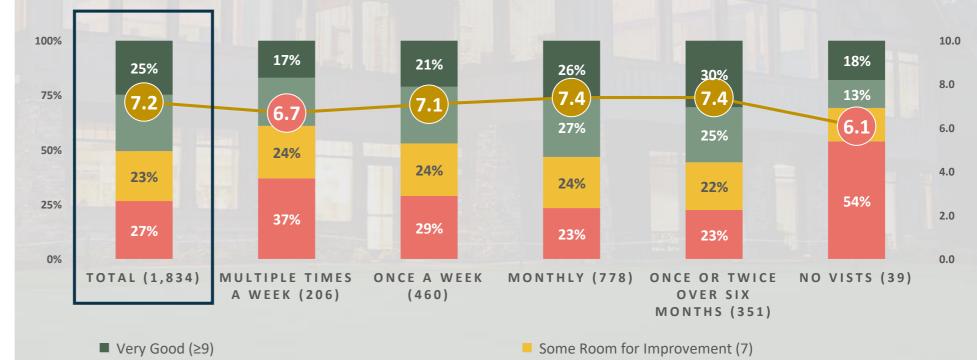
MOST (58%) ANTICIPATE VISITING **MULTIPLE TIMES PER MONTH***



Q. Over the next six months, how many times do you expect to go the Clubhouse facility?

■ Good (8)

SATISFACTION RATINGS ARE MODERATE-TO-LOW.



Definite Room for Improvement(<7)</p> Q. How would you rate the Clubhouse facility meaning the look and feel, the layout and functionality of the space, etc.?



STRONG SUPPORT TO ENHANCE THE CLUBHOUSE

RESIDENTS WITH
PREMIUM HOMES ARE
MORE CRITICAL



- "Big Canoe's Clubhouse should be the heart of the community, but it's not. Events should all revolve around the club." (PT | 60's | >10)
- "The Clubhouse should be the brand ambassador for Big
 Canoe. A premiere facility in exterior and interior design and furnishings would be a point of immense pride." (FT | ≤50's | <3)
- "The Clubhouse is tired looking, and the furniture is dated. It could offer so much more to the community than it does now." (FT | 60's | 3-10)

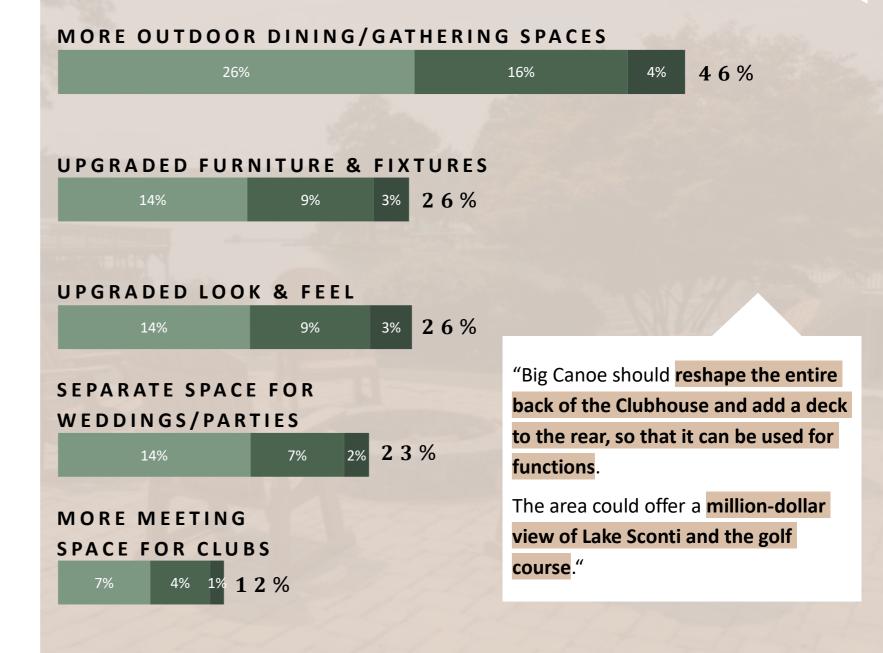
Q. How would you rate the Clubhouse facility meaning the look and feel, the layout and functionality of the space, etc.?

POTENTIAL **CLUBHOUSE IMPROVEMENTS**

RESPONDENTS ARE MOST EXCITED ABOUT AN EXPANDED OUTDOOR DINING/GATHERING SPACE



OTHERS DESIRE AN ENHANCED LOOK AND FEEL, AS WELL AS UPGRADED FUNITURE AND FIXTURES



Q. Following, are some improvement suggestions/requests the Committee has heard for the Clubhouse. How important do you think each idea is?

■ <\$600.000

0%

\$600,000-\$999,999

■ ≥ \$ 1 M

40%

20%

60%

THE RESTAURANT & BAR WERE WIDELY CRITICIZED*



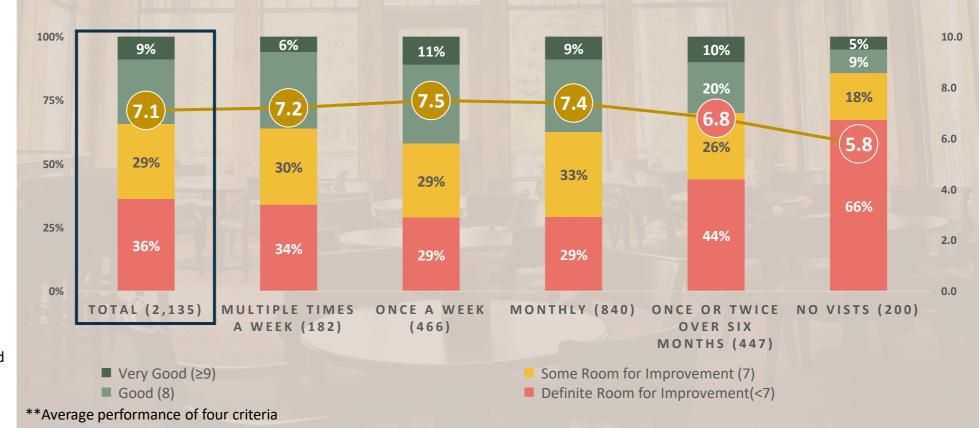
- Q. Please rate the following elements of the restaurant and bar:
- *Across all age ranges, years owned, and property values data was consistent

70% ANTICIPATE VISITING THE RESTAURANT AT LEAST MONTHLY*



Q. Over the next six months, how many times do you expect to go to the restaurant or have a drink at the bar?

VISITATION IS TIED TO SATISFACTION**





THE CLUBHOUSE & RESTAURANT SCORES WERE POOR ACROSS ALL DEMOGRAPHIC GROUPS

		Respondent Type			Longevity			Age Group			Home Value		
	Total (2139)	Full-Time (1568)	Part-Time (395)	PT Renter (176)	<3 Years (668)	3-10 Years (751)	>10 Years (720)	≤50's (589)	60's (791)	≥70's (759)	<\$600,000 (1303)	\$600,000- \$999,999 (673)	≥\$1M (163)
% Anticipating Weekly Visits to Clubhouse	36%	41%	27%	20%	38%	38%	34%	33%	39%	37%	35%	37%	42%
The Clubhouse Facility	7.2	7.1	7.4	7.9	7.4	7.1	7.2	7.3	7.2	7.2	7.4	7.0	6.7
% Anticipating Weekly Visits to Restaurant	30%	33%	24%	19%	34%	30%	27%	28%	34%	29%	28%	34%	34%
Quality of the Food	6.9	6.8	7.0	7.4	7.2	6.8	6.7	7.1	6.9	6.7	7.0	6.8	6.6
Quality of the Service & Waitstaff	7.4	7.3	7.3	7.7	7.6	7.3	7.1	7.4	7.4	7.3	7.5	7.2	7.1
Overall Atmosphere	7.1	7.0	7.2	7.8	7.3	7.1	7.0	7.2	7.1	7.0	7.3	6.9	6.8
Quality of the Wine List & Bar Menu	6.9	6.9	6.7	7.3	7.0	6.8	6.8	6.9	6.9	6.9	7.1	6.7	6.3

COMMON REQUEST: LONGER HOURS AND MORE AVAILABILITY

IMPROVED ATMOSPHERE AND EXPERIENCE



VIEWS TOWARDS **AMENITIES**



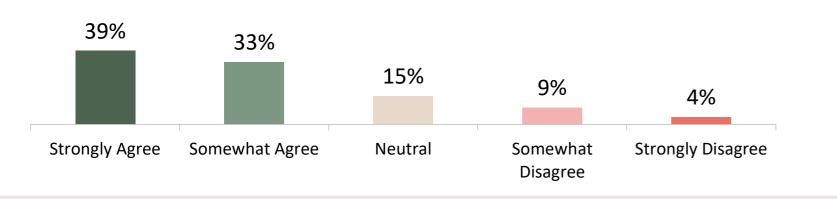






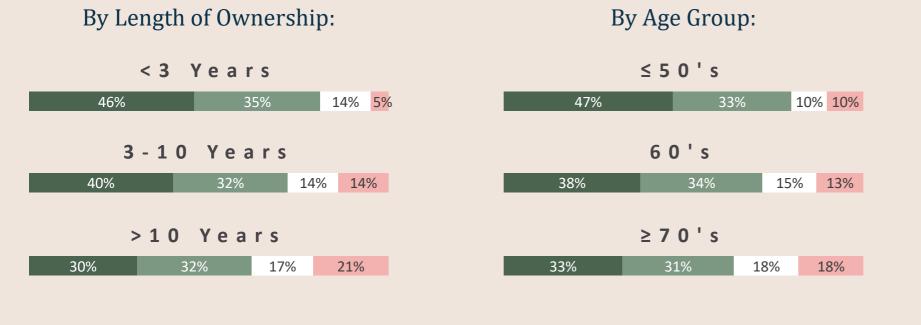
Preserve Big Canoe as a residential community

UPGRADE/EXPAND CURRENT AMENITIES & INVEST IN NEW AMENITIES/SERVICES.

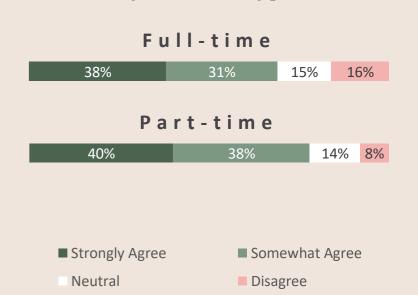


72% OF OWNERS WANT TO UPGRADE/EXPAND CURRENT AMENITIES & INVEST IN NEW AMENITIES/SERVICES.

NEWER OWNERS (81%)/
YOUNGER OWNERS (80%) WERE
MOST IN FAVOR OF THIS IDEA.

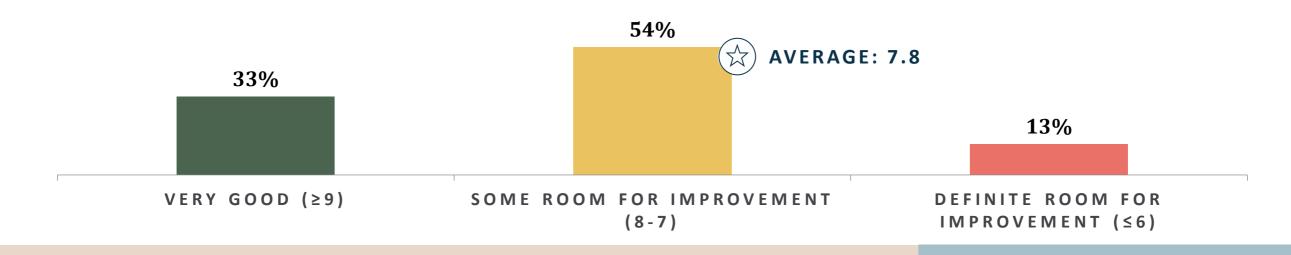


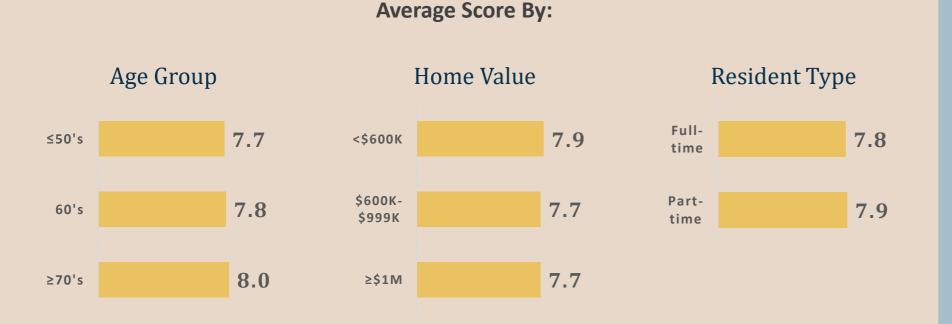
By Resident Type:



RATING CURRENT AMENITIES: JUST AVERAGE

Q. Please rate the overall quality of amenities at Big Canoe.



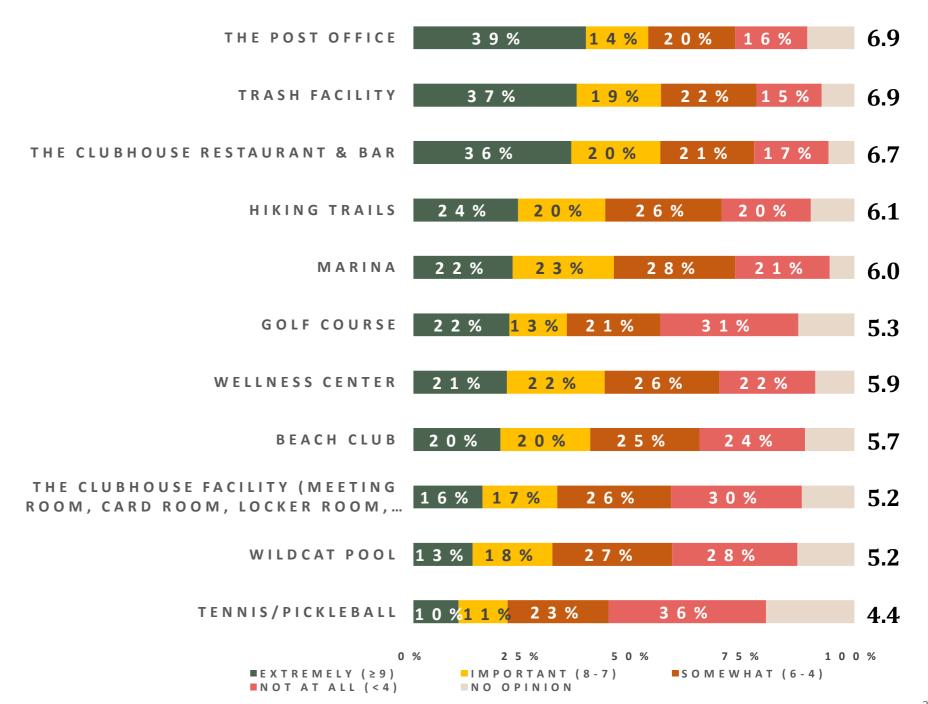


CURRENT AMENITIES
RATINGS INDICATE DESIRE
FOR IMPROVEMENTS. THIS
RESULT IS CONSISTENT
ACROSS ALL
DEMOGRAPHIC GROUPS.



UPGRADING CURRENT AMENITIES/ SERVICES:

WHAT IS MOST IMPORTANT?

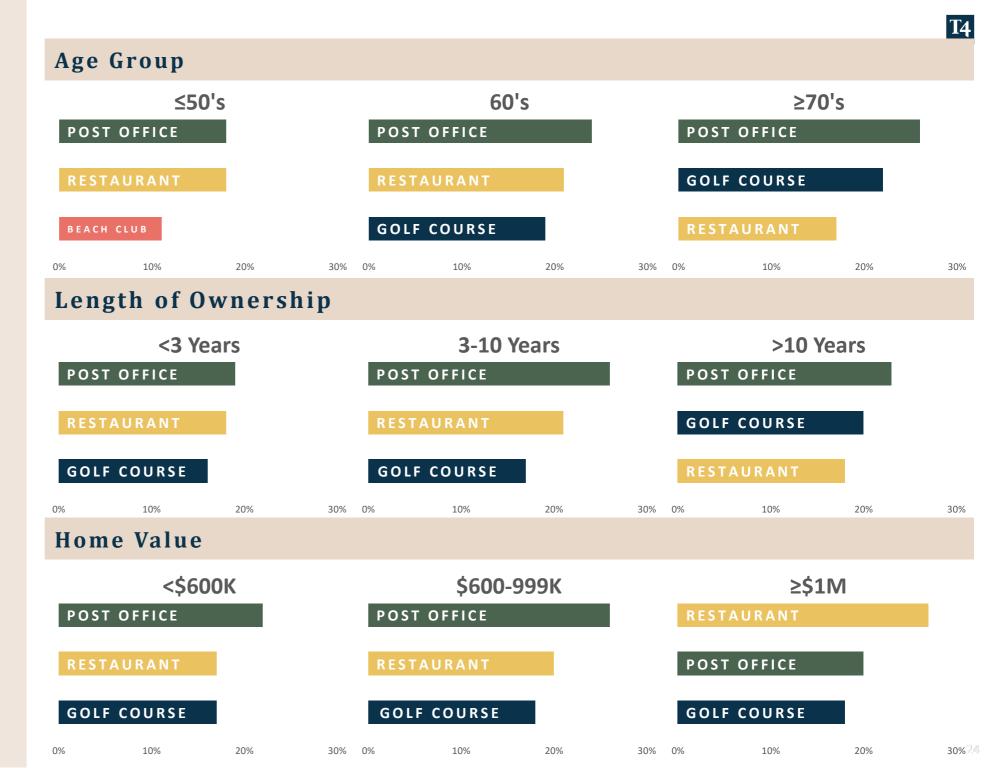


Q. Please review the list below. For each amenity/service, how important is it to make an upgrade? 1 = Not at All Important | 5 = Somewhat Important | 10 = Extremely Important

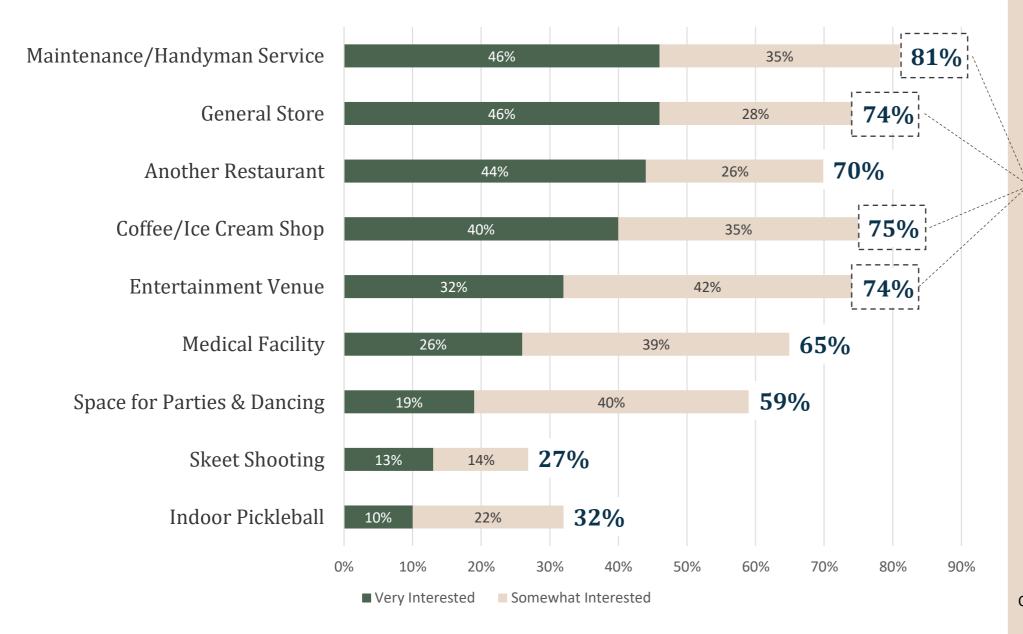
TOP THREE* AMENITIES TO UPGRADE ACROSS RESPONDENTS

Amenities homeowners want upgraded immediately:





INTEREST IN NEW SERVICES/AMENITIES



New services/amenities homeowners are most interested in:



Maintenance Service



Coffee/Ice Cream Shop



General Store



Entertainment Venue

Q. The Committee has heard requests/suggestions for amenities that should be established at Big Canoe. How interested are you in each idea?

TOP THREE* NEW SERVICES/ AMENITIES

Top ideas homeowners are "most interested" in:



Maintenance Service



General Store

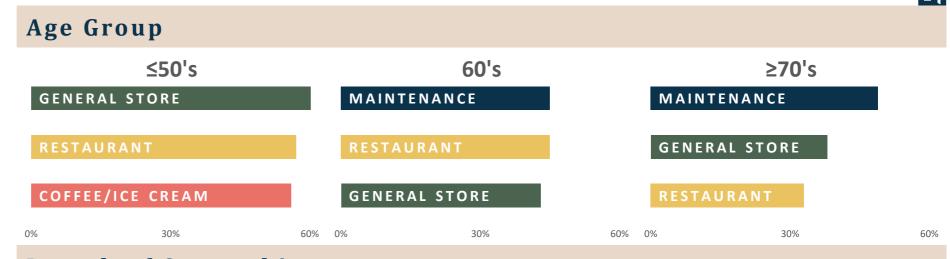


Another Restaurant



Coffee/Ice Cream Shop

- *Percent "very interested"
- Q. The Committee has heard requests/suggestions for amenities that should be established at Big Canoe. How interested are you in each idea?



Length of Ownership



30%

60%

Resident Type

30%

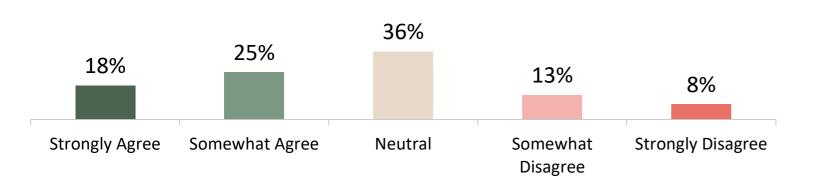


60%

Z.0

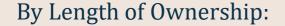
Preserve Big Canoe as a residential community

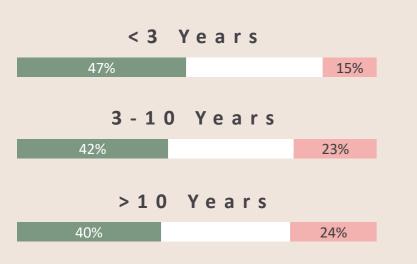
BECOME MORE FAMILY FRIENDLY: MORE AMENITIES/THINGS TO DO FOR CHILDREN/GRANDCHILDREN.



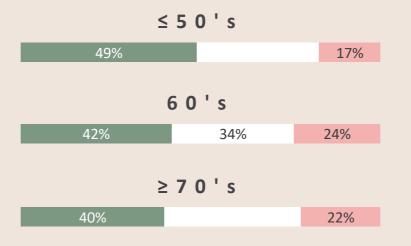
43% OF OWNERS SUPPORT THE IDEA OF BIG CANOE BECOMING MORE FAMILY FRIENDLY. 21% DISAGREE.

YOUNGER RESIDENTS (49%) AND
RESIDENTS THAT HAVE
CHILDREN OR VISITING
GRANDCHILDREN (55%) ARE
MOST IN FAVOR.

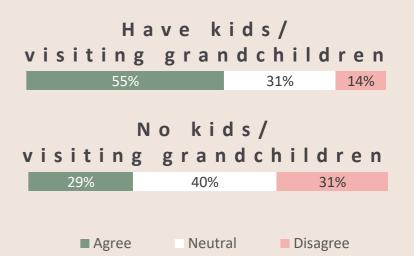




By Age Group:



By Visiting Children & Grandchildren:







- Updated/more extensive playground equipment
- Pavilion for weather-irrelevant outdoor activities (e.g. movies; games) AND indoor space for same in winter
- Organized events for teens and families with young children
- Counselor-led weekly activities games, classes (cook, garden, crafts)
- Summer nature education programs for children ex. group hikes
- Golf clinics
- Arcade/game room with materials for checking out
- A baseball field or kickball scrimmage field
- Better water features/water park/slides
- Putt-putt golf course
- Ropes course/climbing wall/zipline
- A place to ride bikes and skate
- Childcare service at a reasonable cost
- Dining that is more family friendly especially for children
- Improved snack shop

FUNDING **ENHANCED AMENITIES**

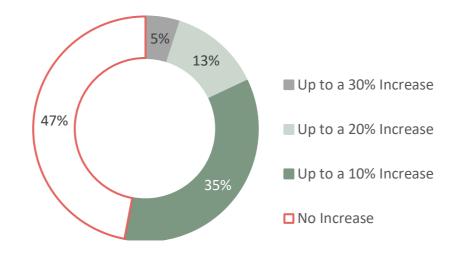




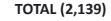


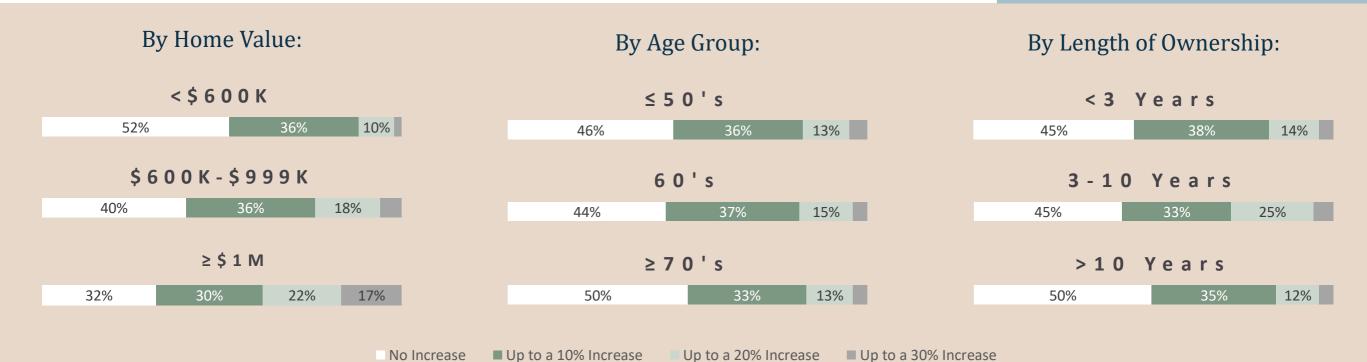


53% ARE WILLING TO PAY MORE TO ACCELERATE UPGRADES. WILLINGNESS TO PAY ALIGNED WITH HOME VALUE.



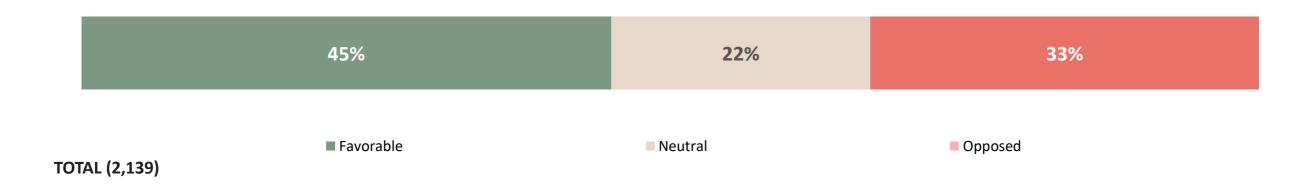
RESIDENTS WHO
ARE WILLING ARE
MOST INCLINED TO
PAY UP TO A 10%
INCREASE.



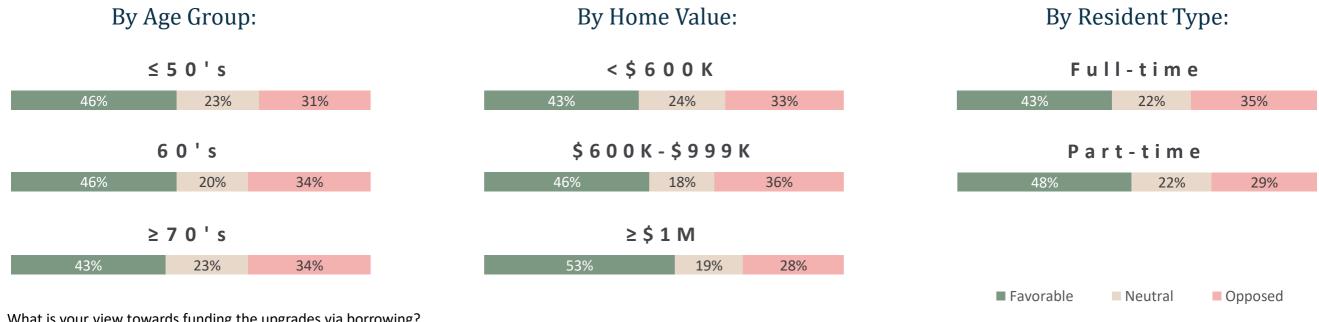




BORROWING TO FUND UPGRADES RECEIVED MIXED VIEWS



DATA IS LARGELY CONSISTENT ACROSS DEMOGRAPHICS. MORE AFFLUENT HOMES AND PART-TIME RESIDENTS ARE SLIGHTLY MORE INCLINED TO SUPPORT.



VIEWS
TOWARD
RENTAL
PROPERTIES



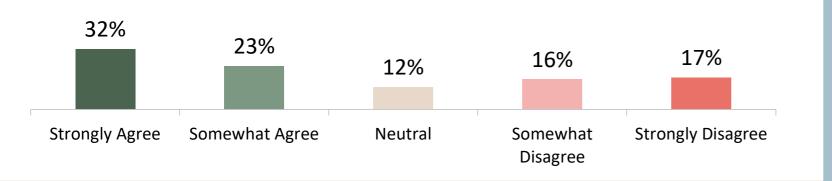






Evolve Big Canoe to be a private community for residents

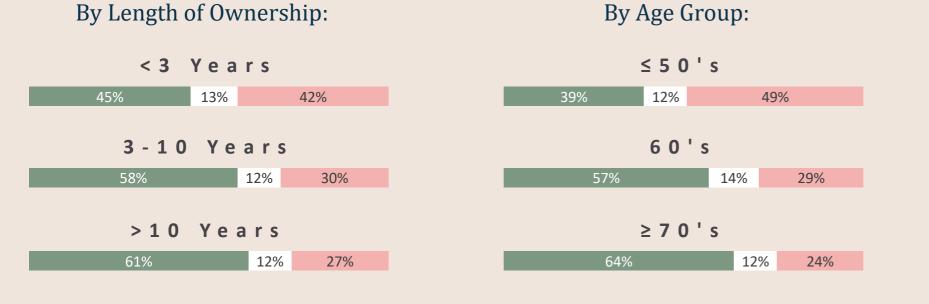
RESTRICT USE OF SHORT-TERM RENTALS AND ELIMINATE ACCESS TO AMENITIES BY NON-RESIDENTS.

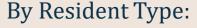


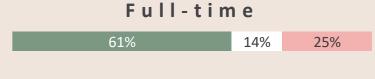
55% OF RESPONDENTS WOULD PREFER TO RESTRICT USE OF SHORT-TERM RENTALS. 33% DISAGREE.

THIS IDEA IS THE LEAST
POPULAR WITH YOUNGER
OWNERS (49% DISAGREE) AND
PART TIME OWNERS (53%).

THE MOST POLARIZING ISSUE IN THE SURVEY









■ Agree Neutral

Disagree



LACK OF COURTESY,
OVERCROWDING, &
LACK OF PRIDE IN
COMMUNITY ARE TOP
COMPLAINTS
TOWARDS RENTERS

TOP 3 COMPLAINTS WERE CONSISTENT AMONG ALL DEMOGRAPHICS

LACK OF COURTESY TO RESIDENTS & STAFF

70%

OVERCROWDING

65%

LACK OF PRIDE IN THE COMMUNITY

63%

NOISE LEVELS

59%

LACK OF A SENSE OF SAFETY

58%

UNABLE TO MAKE AMENITY RESERVATIONS

49%

1,358 Respondents

Note: Only asked to respondents that opposed or were neutral to short-term rentals.

Q. What are your reservations or frustrations (of short-term rentals)?

FOR SHORT-TERM RENTALS

- "Rentals are key to the success of Big
 Canoe. I've spoken to many homeowners that started as guests.
 I rented, fell in love and bought a home."
 (PTR | ≤50's | <3)
- "We would not continue to stay if not able to short term rent. We love Big
 Canoe but it is pricey without rental income to help when we aren't there." (PTR | 60's | <3)
- "We made the decision to purchase our home in Big Canoe with the option to rent it out on a short- or long-term basis." (FT | ≤50's | <3)

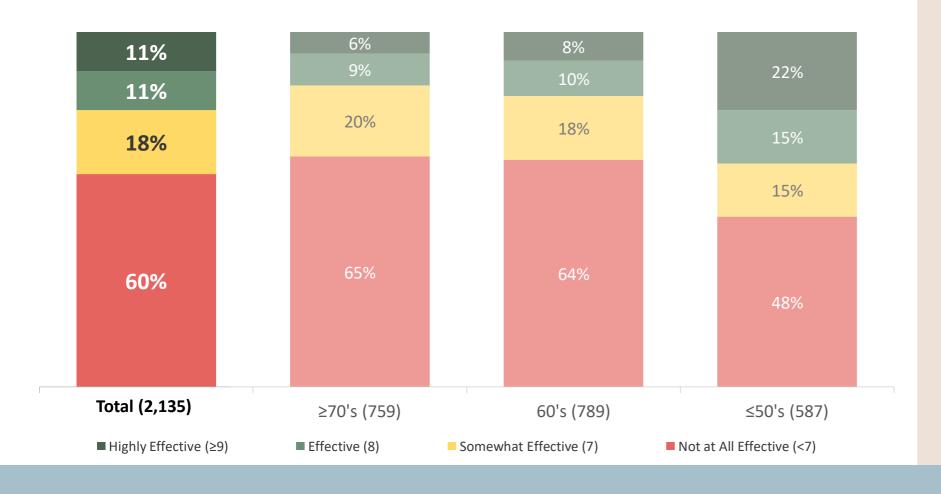
AGAINST SHORT-TERM RENTALS

- "The number of short-term rentals alarms me. Renters
 do not respect our beautiful community
 like residents do." (FT | 60's | >10)
- "In recent years renters have thrown trash on the roads, created parking issues in my neighborhood, and speed through the community. Here 22 years and didn't see this much previously." (FT | ≥70's | >10)
- "Recent ongoing issues and concerns with part time renters and their lack of interest in taking care of our beautiful Mountain
 Community causes me to question the impact on Big Canoe as a whole." (FT | ≥70's | 3-10)

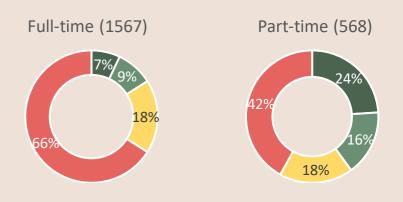
T4

NEARLY 80% INDICATED BIG CANOE COULD BE MORE EFFECTIVE ENFORCING THE REGULATIONS THAT APPLY TO RENTERS

Q. How effective is Big Canoe at enforcing the rules and regulations that apply to renters?



PART-TIMERS INDICATED
THAT BIG CANOE IS MORE
EFFECTIVE ENFORCING THE
RULES & REGULATIONS THAN
FULL-TIMERS



THE NEWER HOMEOWNERS (<3 YEARS) RESULTS WERE MORE CONSISTENT WITH THE 50'S AGE GROUP RESULTS, WHILE >3 YEARS WERE MORE CONSISTENT WITH 60+ AGE GROUP RESULTS.





EXECUTIVE SUMMARY

Key Demographics

- 63% of population own homes valued at <\$600k. 8% own homes ≥\$1 Million.
- Influx of new residents (<3 years) nearly as large as long term residents (>10 years) (31% vs 34% of population)
- Broad age range at Big Canoe: 28% are ≤50's, 35% are ≥70's.
- 47% of the population have grandchildren that visit at least 1x/year. 8% have children under the age of 18.

Key Findings

- Property owners move to Big Canoe for multiple reasons. The three most common are natural beauty / in the mountains (92%), amenities (64%) and sense of safety and security (63%). These virtues should be central to the future vision / direction for Big Canoe.
- The seven "aspirational" statements were favorably received by the majority of respondents. The exceptions were turning Big Canoe into a resort (83% opposed) and restricting short term rentals (33% opposed).
- Importance of the community was strong across all demographics. 58% agree.
 - The Clubhouse is a cornerstone of the community. Currently, it falls far short a major blemish on Big Canoe.
 - o Restaurant/Bar was also widely criticized. A complete overhaul was desired by a majority of residents.



EXECUTIVE SUMMARY continued

Key Findings continued

- Desire to upgrade/add amenities and services was widespread (72% agree). Younger, newer residents were most in favor (80%+). Older residents (≥70's) were 64% in favor
 - Amenities/services prioritized for upgrades: Post Office, Clubhouse Restaurant & Bar, Golf Course. Strong runner ups: Trash facility, Wellness Center, Marina and Beach (for ≤50's)
 - New amenities/services prioritized: Maintenance service, general store, 2nd restaurant, coffee/ice cream shop
- Becoming more family friendly was supported most by younger, new residents (49% agree). Overall population was 43% in favor. 21% opposed the idea. Over 15 suggestions were captured to improve the family friendly feel.
- Willingness to fund upgrades had split opinions. 53% are willing to pay more. Opinions varied though by home value.
 - For <\$600K homes (63% of the population): 48% are willing to pay more. ≥\$600K homes: 61% willing to pay more.
 - o An acceptable increase was 10% for 35% of owners; 18% were willing to pay more than 10%.
- Views towards rental properties were polarized. The vote to restrict short term rentals was 53% in favor/33% opposed.
 - Opposition was greatest with new property owners (42% disagree) and ≤50's (49% disagree). Strong views were voiced in the survey and interviews arguing both sides of the debate.
 - Most feel that more can be done to enforce rules and regulations. 60%+ agree.
- While safety and security wasn't asked directly in the study, it was a key reason why owners moved to Big Canoe. The
 future vision for Big Canoe should reflect this important sentiment.



Guiding Principles

- We Strive to GoAbove & Beyond
- We Deliver Expertise Without Arrogance
- We Are Easy to Work With

THANK YOU

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